Office of the Auditor General

Government Transfers to Yukon Societies

STATUS REPORT June 28, 2017

The OAG recommendations for Economic Development focused on risk assessment and included:

- Verifying a society is compliant with its legal reporting requirements;
 and
- Documenting and applying a consistent risk-based approach in assessments of funding requests and implementation of agreements.

In response to the OAG recommendations, Economic Development has enhanced and standardized its departmental procedures and risk assessment process.

The following documents have been introduced across the department and are in use by all program areas:

- Risk Assessment Matrix
- Transfer Payment Agreement Process Checklist (Program Areas)
- Transfer Payment Agreement Review Checklist (Finance Branch)
 - Completed and kept on file with TPA's
- Transfer Payment Agreement Payment Checklist
- Transfer Payment Agreement Reference Guide
 - Reference documents available to all departmental employees and added to relevant desk manuals

Date Prepared: May 25, 2017 Page 1 of 1

Economic Development Risk Assessment Matrix

Project ID:

Date:

| | FACTOR | JUSTIFICATION OF RISK | RISK VALUE LOW RISK = 1 MEDIUM RISK = 2 HIGH RISK = 3 | POSSIBLE METRICS |
|----------------|---|-----------------------|--|--|
| Project Risk | Dollar Value | | | < 50k = low risk; \$50k-\$100k = medium risk; >\$100k high risk |
| Project Risk | Compexity of Project | | | Necessary coordination among a number of partners & stakeholders; dependent sequencing of project activities |
| Project Risk | Public Profile / Sensitivity | | | Public or media awareness; could the project be controversial; market disruption *NOTE - Projects scoring medium to high must be referred to Communications Unit post funding decision (regardless if project is approved or denied) |
| Recipient Risk | Credibility & Track Record of Recipient | | | Front End Assessment; other succesful examples of project management by organization, ability to produce financial statements, regular audits |
| Recipient Risk | Skills, Experience and Expertise of Project Management Team | | | Expertise and capabilities of staff and other resources being applied to project (employees, consultants etc) |

| Recipient Risk | Stability of Recipient | CEO changes or HR turnover, Board Governance issues etc |
|----------------|------------------------|--|
| | | 0 TOTAL RISK SCORE OVERALL RISK CATEGORY (HIGH / MEDIUM / LOW) |

Range of marks assuming 1, 2, 3 scoring system will result in 24 posible combinations and 13 possible overall marks ranging from 6-18

| | 18 6 HIGH | Risk Assessment Completed By (print name): |
|--------|---|--|
| HIGH | 17 5 HIGH, 1 MEDIUM | |
| півп | 16 4 HIGH, 2 MEDIUM | |
| | 15 3 HIGH, 3 MEDIUM <i>or</i> 4 HIGH, 1 MEDIUM, 1 LOW | |
| | 14 HIGH, 2 LOW <i>or</i> 3 HIGH, 2 MEDIUM, 1 LOW <i>or</i> 2 HIGH, 4 MEDIUM | |
| | 13 HIGH, 1 MEDIUM, 2 LOW <i>or</i> 2 HIGH, 3 MEDIUM, 1 LOW <i>or</i> 1 HIGH, 5 MEDIUM | SIGNATURE |
| MEDIUM | 12 3 HIGH, 3 LOW <i>or</i> 2 HIGH, 2 MEDIUM, 2 LOW <i>or</i> 1 HIGH, four MEDIUM, 1 LOW | |
| | 11 5 MEDIUM, 1 LOW <i>or</i> 1 HIGH, 3 MEDIUM, 2 LOW | Risk Assessment Reviewed By (print name): |
| | 10 4 MEDIUM, 2 LOW <i>or</i> 2 HIGH, 4 LOW | |
| | 9 3 MEDIUM, 3 LOW <i>or</i> 1 HIGH, 1 MEDIUM, 4 LOW | |
| LOW | 8 2 MEDIUM, 4 LOW <i>or</i> 1 HIGH, 5 LOW | |
| LOVV | 7 1 MEDIUM, 5 LOW | |
| | 6 LOW | SIGNATURE |

| SK MITIGATION TO BE REFLECTED IN TPA SCHEDULES (increased reporting, reduced advance payment, etc.): | | | | | | |
|--|--|--|--|--|--|--|
| | | | | | | |
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| | | | | | | |
| | | | | | | |
| | | | | | | |



CONTRIBUTION/TRANSFER PAYMENT AGREEMENT PROCESS CHECKLIST (PROGRAM AREAS)

| Р | RIOR TO PROJE | CT APPLICATION/FUNDING APPROVAL | | | | |
|---|---|---|--|--|--|--|
| | | ation risk assessment (EcDev Risk Assessment Matrix) | | | | |
| Ш | | must ensure compliance with applicable funding program policies requires review and two signatures before project is created in EDFMS/Front End | | | | |
| | | performance of client (via the 'All Agreements' tab in Front End) | | | | |
| | Follow-up on agre | eements where objectives not met, (CDF assesses/documents on resume) | | | | |
| | | Inding program based ensure previous EDFMS projects are complete/closed | | | | |
| | | nline using EDFMS* and enter in Front End System ress must match in EDFMS and Front End | | | | |
| ш | | not funding program based it does not need to be entered into EDFMS | | | | |
| | Obtain project application/funding approval & get Front End commitment* (Section 24) signed based | | | | | |
| | I . | etailed project description | | | | |
| | | must ensure compliance with applicable funding program policies (advance Advisory mendations, Jury process, Ministerial approval, etc.) | | | | |
| | | to get Section 24 (Commitment Authority) signed at this stage; however most of the time it | | | | |
| | | outed for approvals of agreement language | | | | |
| Α | FTER PROJECT | APPLICATION/FUNDING APPROVED | | | | |
| | Create Contribut | tion Agreement | | | | |
| Ы | | TPA's are generated on departmental template | | | | |
| ш | | ate – used for NON funding program TPA's, must be low risk and under \$50K | | | | |
| | | ISK template – used for all other NON funding program TPA's B/C reflect/mitigate project risk identified in Risk Matrix exercise and: | | | | |
| | | get, total value & terms of payment comply with FAM and/or funding program policies | | | | |
| | | ce/Initial payment requests "statement that there are no monies owed to Yukon Government" | | | | |
| | | ocations for multi-year projects accurate and match EDFMS / Front End | | | | |
| | | tion provided for in-kind contributions | | | | |
| | | ces clearly identified rements and/or client monitoring schedule clearly defined and in-line with project deliverables | | | | |
| | Corp. | emente ana en enert monitering concadio deathy defined and in line with project deliverables | | | | |
| | Registries | For applicable recipients, verify status via the YG Corporate Registries Search site | | | | |
| | Search | Good Standing Check = Active & In Compliance | | | | |
| | https://ycor- reey.gov.yk.ca | PRINT, DATE & INITIAL CERTIFICATE OF COMPLIANCE | | | | |
| _ | | ject Analyst for review (email is quickest) | | | | |
| Ш | | implete agreement is ready to be routed for language approval if required or signatures | | | | |
| | Route for approv | vals/signatures | | | | |
| R | OUTING PROCE | SS SS | | | | |
| | Obtain client sig | nature | | | | |
| | Route for author | rized Section 23 YG Signature (same as Section 24/Commitment) | | | | |
| | | (program area keeps copies for paper/digital files): | | | | |
| | | AGREEMENT (signed) | | | | |
| П | | AYMENT AGREEMENT (signed) *CDF sends copy & keeps original on file in unit SMENT MATRIX (two signatures) | | | | |
| _ | | REGISTRY CERTIFICATE (dated & initialed) | | | | |
| | | REA CHECKLIST (completed & initialed) | | | | |
| _ | ROUTING SLI | | | | | |
| Ш | Send client copy | of signed CA and Cash Flow template to initiate first payment | | | | |
| | | See Reference Guide for Detailed Information | | | | |
| | | Goo Horonos Garas for Detailes filmermation. | | | | |
| • | Additional Notes: | | | | | |
| | | | | | | |
| | | | | | | |
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| | | | | | | |
| | | | | | | |
| | Checklist Comple | eted By: | | | | |
| | | | | | | |
| | | | | | | |
| | Print Name | | | | | |
| | | | | | | |
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| | | | | | | |



CONTRIBUTION/TRANSFER PAYMENT AGREEMENT REVIEW CHECKLIST (FIM BRANCH)

| S | STEMS CHECK | | | | | |
|------------|--|---|--|--|--|--|
| | Corp. Registries | Varify reginient status via the Vulcan Covernment Comparete Parieties Course site | | | | |
| | Search | Verify recipient status via the Yukon Government Corporate Registries Search site | | | | |
| - | http://app-ucr-sql/ | *Must be <u>Active & In Compliance*</u> | | | | |
| | | ☐ Term of Agreement | | | | |
| | | *Start date is first day of project phase & end date is final day of reporting phase | | | | |
| | Eront End | ☐ Fiscal Year Appropriations | | | | |
| | Front End | *\$ allocations for multi-year projects are correct | | | | |
| | http://fmfe/fmisfe/ | ☐ Check internal project number and departmental fund | | | | |
| | | *Listed in "Internal File Number" & "Funding Program" fields | | | | |
| | | ☐ Description Title matches agreement "project description" | | | | |
| | | ☐ Project Summary tab | | | | |
| | | Start/end date (end date must include reporting period) | | | | |
| | | ☐ Eligibility/Activities tab | | | | |
| | | Project and activities eligible as per fund policies | | | | |
| | | ☐ Project Information & Assessment tabs | | | | |
| | | oInformation is complete | | | | |
| | EDMEC | ☐ Budget & Approved Budget tabs | | | | |
| | EDMFS | Approved items/amounts are eligible and in compliance with fund policies | | | | |
| | *For funding | ○All funding sources & in-kind contributions are clearly identified | | | | |
| | <mark>program</mark> | Budget items & breakdowns add up correctly | | | | |
| | <mark>projects</mark> | ☐ Recommendations & Decision tabs | | | | |
| | | oApprovals have correct authority | | | | |
| | | ☐ CA Management tab | | | | |
| | | oTPA # starting with "T" is entered under commitment # | | | | |
| | | ☐ Approved Budget & Payments/Decommit tabs | | | | |
| | | Fiscal year \$ allocations for multi-year projects are correct | | | | |
| | | ☐ All other TPA's issued to recipient from applicable fund are closed | | | | |
| П | Cross | ☐ Internal project number and funding program match | | | | |
| _ | Reference | ☐ Fiscal year \$ allocations for multi-year projects match | | | | |
| Ш | EDFMS & | ☐ Financial Coding is correct (including subledgers) | | | | |
| | Front End | ☐ Vendor Name/Address details match | | | | |
| | | T AGREEMENT – Refer to Reference Guide for additional information | | | | |
| - | | afted using correct template: | | | | |
| | | GRAM (EcDev template) | | | | |
| | □ LOW RISK (YG | | | | | |
| | | RISK (YG template) | | | | |
| \vdash | | gnatory is correct in accordance with fund/signing authority policies and is properly reflected in all areas: | | | | |
| | ☐ Front Page of T | | | | | |
| M | ☐ Signature Page | | | | | |
| \vdash | | | | | | |
| | | ormatting and confirm: | | | | |
| | ○Applicable fund reflected in document header | | | | | |
| | oEDFMS and Front End project numbers included in document footer | | | | | |
| Ш | ∘ Project description correct/adequate on 1st page and Schedule A | | | | | |
| | | ○Applicable recipient reflected on 1st page and signature block | | | | |
| | ○Applicable contacts listed under 'Notice' section of agreement | | | | | |
| Ш | | elling/grammar, formatting and ensure all clause numbers are sequential | | | | |
| | | LES A/B/C reflect/mitigate project risk identified in Risk Matrix exercise and confirm: | | | | |
| | | nt budget, total value & terms of payment comply with FAM and/or funding program policies | | | | |
| | ∘Term for <i>i</i> | r Advance/Initial payment requests "statement that there are no monies owed to Yukon Government" | | | | |
| | | ar \$ allocations for multi-year projects match EDFMS / Front End | | | | |
| | ∘Figures b | alance and match information in EDFMS / Front End | | | | |
| | ∘Detailed o | description provided for in-kind contributions | | | | |
| $ \Box $ | | g sources clearly identified | | | | |
| | | requirements in-line with project deliverables and clearly state how recipient is to report on cash/in- | | | | |
| | | putions: "The final report must include, but not be limited to: A financial statement substantiating expenditure data | | | | |
| | | with the project and detailing actual total costs (invoices and receipts) and other sources of funding (including in- | | | | |
| | kind contribu | | | | | |
| | olf paying GST on project expenses, detail on file that the recipient is not receiving GST back FED gov't | | | | | |
| | Cross-check FUN | DING PROGRAM TPA clauses against EDFMS/Front End and SCHEDULES A/B/C: | | | | |
| | ☐ 2.1 Upon the ex | recution of this Agreement, YG shall provide the recipient with financial assistance for the purpose of | | | | |
| | | in an amount not to exceed XX% of total actual eligible expenses up to a maximum contribution | | | | |
| | | e 'Contribution Funds') in accordance with the terms of payment set out in Schedule B attached to this | | | | |
| | | and subject to the terms and conditions of this Agreement. | | | | |
| | | ukon a final financial statement of its expenditures with respect to the Contribution Funds, in a form | | | | |
| | | to Yukon by March 31, 20XX, (within 60 days of the January 31, 20XX project completion date); and | | | | |
| | ☐ 5.1.2 Provide Yukon with deliverables and reports of the Project as outlined in Schedule C, and within the timeframes required. | | | | | |
| | | ts must be received by March 31, 20XX, (within 60 days of the January 31, 20XX project completion date); | | | | |
| | | ment shall take effect upon signing by the Parties and if signed on different dates upon the later of those dates (ive Date'). For eligible project expenditures, the effective date shall be | | | | |
| | (the 'Effective Date'). For eligible project expenditures, the effective date shall be 14.1 The term of this Agreement shall be from Eligible Expenditures Date or Effective Date (as applicable) to March 31, 20 | | | | | |
| | allotted as | | | | | |
| | | Phase of Agreement shall be from Eligible Expenditures Date or Effective Date (as applicable) to January 31, 20XX; | | | | |
| | and | | | | | |
| | | ng Phase of Agreement (60 days) shall be from February 1, 20XX to March 31, 20XX. | | | | |
| \vdash | | AGREEMENT PACKAGE VERIFIED TO INCLUDE: | | | | |
| | COMPLETED BY: | ☐ FRONT END AGREEMENT (signed) | | | | |
| | | ☐ TRANSFER PAYMENT AGREEMENT (signed) | | | | |
| | | ☐ RISK ASSESSMENT MATRIX (two signatures) | | | | |
| $ \Box $ | DATE: | ☐ CORPORATE REGISTRY CERTIFICATE (dated & initialed) | | | | |
| | JAIL. | | | | | |
| | | ☐ PROGRAM AREA CHECKLIST (completed & initialed) ☐ FIM CHECKLIST (completed & initialed) | | | | |



CONTRIBUTION/TRANSFER PAYMENT PAYMENT PROCESS CHECKLIST (PROGRAM AREAS)

| F | RST AND INTERIM PAYMENTS |
|---|--|
| | Review "schedules" of agreement to ensure deliverables have been met |
| | Check recipient status with Yukon Government Registries Search to ensure good standing/compliance Good standing is defined in Registries system as: Active & In Compliance (FIM will also verify as payment cannot be processed if recipient not in good standing) |
| | Process "Claim Verification" document in EDFMS, print & sign (if applicable) |
| | Create Cheque Requisition Note: EDFMS creates an automated cheq req / For non-fund related payments go to http://internal.gov.yk.ca/forms/0000/yg358_e.pdf |
| | Create routing slip - only if signing authority exceeds Director limit (Section 29) – This does not need to be routed through to finance until then end for payment |
| | To include for payment be processed (keep copies for your paper/digital files) Routing slip (if applicable) Cheque Requisition Copy of Schedule B and/or C of Agreement (signed/confirmed deliverables have been met & file location of documents is listed) |
| | ☐ Copy of confirmation that recipient does not owe money to YG |
| F | NAL PAYMENT |
| | Review "schedules" of agreement to ensure deliverables have been met |
| | Check recipient status with Yukon Government Registries Search to ensure good standing/compliance (payment cannot be processed until recipient is in good standing) |
| | Process "Claim Verification" document in EDFMS, print & sign (if applicable) |
| | Process "Decommit Verification" document in EDFMS, print & sign (if applicable) |
| | Create Cheque Requisition Note: EDFMS creates an automated cheq req / For non-fund related payments go to http://internal.gov.yk.ca/forms/0000/yg358_e.pdf |
| | Create routing slip - only if signing authority exceeds Director limit (Section 29) – This does not need to be routed through to finance until the end for payment |
| | To include for payment be processed (keep copies for your paper/digital files) Routing slip (if applicable) Cheque Requisition |
| | Copy of Schedule B and/or C of Agreement |
| | (signed/confirmed deliverables have been met & file location of documents is listed) Indicate on Schedule B and/or C of Agreement location of final reporting documents (hard copy file / digital file) |
| С | LOSING CONTRIBUTION/TRANSFER PAYMENT AGREEMENT |
| | Look in QUEST to confirm payment has been processed (allow 2-4 weeks for processing) |
| | Close agreement in Front End system once all payments have been processed and appear in Quest |
| | Close/Finalize agreement in EDFMS |

See Reference Guide for Detailed Information



CONTRIBUTION/TRANSFER PAYMENT AGREEMENT REFERENCE GUIDE

For more detailed information about Transfer Payment Agreements please refer to Section 5.9 of the Financial Administration Manual (FAM)

Transfer Payment Risk Assessment

Funding Programs TPA - refer to program policies/guidelines for specific funding parameters while also using the departmental risk assessment form

Non Funding Program specific TPA - refer to the departmental risk assessment form and additional guidelines below

Risk Assessment Guidelines

Recipient Capacity - determined by the track record of the recipient, the skills or experience for achieving the goals of the transfer payment, size and sophistication of the applicant organization, account and record management skills of the recipient as well as whether the organizations accounting records are regularly audited.

Assessment Risk – determined by the amount of money involved, complexity of project, and sensitivity of the project as perceived by the public and community support for the project.

| | Assessment Risk Action Based On Assessment Risk | | | | | | |
|-------------------------|--|---|---|---------------------------|--|--|--|
| Recipient Capacity L | | Low Mediun | | ☐ High | Low risk – Low risk funding agreements would entail standard terms and conditions that apply to all agreements with minimal reporting requirements. | | |
| | | Low to Medium Risk Medium to High Risk | | High Risk | Medium risk – At this level of risk, the outputs are measurable and the reporting requirements are aimed at providing evidence that funds were expended on the tasks. Certain interim terms and conditions may have to be met during the life of the project and before the final payment is made. | | |
| ☐ Medium Low to Mediur | | | Medium Risk | Medium to High Risk | Medium to high risk – The concerns for this level of funding should be the identification of the performance measures, expected results and outcomes. The programming may be more complex and performance information requirements more extensive. In some cases, non-audited financial statements prepared by an independent accountant and/or audited financial statements of the project would be required after project completion. | | |
| ☐ Low Low Risk | | Risk | Low to Medium Risk | Low to Medium Risk | High risk – The concerns at this level should be the execution of the project and its evaluation upon completion. A high risk project and high risk recipient should be monitored closely, e.g. frequent accounting and reporting requirements, monthly progress reports, onsite inspection by program officers, etc. | | |
| Low Risk (S | hort-Form | rm Tr | ransfer Paymei | nt Agreeme | nt) – NN Funding Program TPA's and only if risk assessment is low. | | |
| Dollar Rang | | _ | k Assessment | | | | |
| Up to \$10,00 | | Ger | | | with minimal project or operational risks and low recipient risk (low | | |
| \$10,000 to \$25,000 St | | For (low suc | For agreements with low inherent risk or appropriately mitigated project/operational and recipient risks (low "residual risk"); and the recipient has a satisfactory history with YG, or there is a history of success with funding similar projects/operations (minimum of one cycle or either recipient or project/operating funding result). | | | | |
| \$25,000 to \$50,000 a | | For safe | For fairly simple or familiar/proven project/operation with low inherent or low residual risk; safety/health issues are properly covered off; a reliable, consistent and well developed recipient (e.g. appropriate capacity and controls) which as a satisfactory history with YG; and the project/operation has full community support. | | | | |
| The dollar lin | The dollar limits are not absolutes, they are a guide and, within reason, amounts can be outside the stated ranges. | | | | | | |
| Medium to H | ligh Ris | k (Lo | ong-Form Trans | sfer Paymei | nt Agreement) - | | |
| No limits | No limits Use the Long-Form Transfer Payment Agreement risks are medium to high based on the "Action based on Assessment Risk" presented above. | | | | | | |

CONTRIBUTION/TRANSFER PAYMENT AGREEMENT REFERENCE GUIDE

For more detailed information about Transfer Payment Agreements please refer to Section 5.9 of the Financial Administration Manual (FAM)

| Recipient Status | | | | | |
|--|--|--|--|--|--|
| Yukon Government Corporate Registries Search https://ycor-reey.gov.yk.ca | Recipient must be Active & In Compliance (must be in good standing for every payment) Note: If not listed in YG registry then look at the Federal registry for status https://www.ic.gc.ca/app/scr/cc/CorporationsCanada/fdrlCrpSrch.html | | | | |
| Front End Verify historical performance of recipient http://fmfe/fmisfe/ | Has the recipient consistently met all objectives for other TPA's? Are there any outstanding TPA's in relation to the same project? | | | | |

Payment Schedule (follow payment schedule when creating Agreement)

All TPA's must follow the payment schedule(s) below as outlined in Section 5.9 of the FAM.

"Departments shall make transfer payments with due regard for the government's cash management practices as well as the recipient's cash flow requirements. Installment payments and advance payments, if required, shall be made in accordance with subsection 5.9.5.4 of the Guidelines. Any exception to this directive must be approved by Management Board."

In the case of the departmental funding programs (ETF, SIF, REDF or Film & Sound Funds) exceptions have been made and approved by management board. Please refer to "Departmental Funding Program Payment Schedule" further below.

NO advance payment in excess of \$10,000 shall be made to a recipient in one fiscal year when the related expenditures of the recipient are not likely to be incurred until the following fiscal year. Advances required for the expenditures that are to be incurred in the following fiscal year must be issued as of April 1 and charged to an appropriation in the new fiscal year.

Payment Schedule outlined in FAM

<u>Operational Funding</u> is funding directed to an organization's operations as a whole rather than to particular projects. If an organization has separate programs, departments or divisions, support for a particular program is also considered to be operational funding.

Note: Operational funding must be paid in installments corresponding to the estimated cash flow requirements of the recipient. The minimum number of installment payments is determined according to the total value of the operational funding.

| Total Value of Annual Funding | Minimum Number of Payments | Initial Advance | Subsequent Advances/Payments |
|-------------------------------|--|-----------------|---|
| Up to \$75,000 | Two Payment | Up to 90% | Balance payable upon receipt an acceptance of final report |
| \$75,001 to \$150,000 | Three Payments | | Interim payments not to exceed 90% of |
| Over \$150,000 | Estimated cash flow requirements of the recipient Proponent to provide a estimated cash flow substantiating need | | funding approved and interim financial summary of expenditures from previous advance(s) required Final payment to be payable upon submission of final report |

CONTRIBUTION/TRANSFER PAYMENT AGREEMENT REFERENCE GUIDE

For more detailed information about Transfer Payment Agreements please refer to Section 5.9 of the Financial Administration Manual (FAM)

Project Funding is support directed to a specific project which has a start and an end date.

Note: Project funding is normally paid on the basis of performance or as reimbursement of expenditures incurred. Where advance payments are necessary, they should be limited to the immediate cash flow requirements of the recipient and must not exceed the following percentage of total value of the funding.

| Total Value | ↓ DURATION OF AGREEMENT | | | | | |
|--------------------------|--------------------------------|--|---|--|--|--|
| of Annual | Less than 4 mo | nths (Project Phase) | 4 months or longer (Project Phase) | | | |
| Funding | Initial Advance | Subsequent Advances/Payments | Initial Advance | Subsequent Advances/Payments | | |
| Up to \$10,000 | Up to 90% | | Up to 90% | Balance payable upon receipt an acceptance of final report | | |
| \$10,001 to \$100,000 | Up to 75% | | Estimated cash flow | Every 4 months based on estimated cash flow requirement for the following 4 months. | | |
| Over \$100,001 | Up to 50% | Balance payable upon receipt an acceptance of final report | requirement for the first 4 months Notes: - payment amount is based on amount of estimated cash flow for first 4 month period - proponent must provide a monthly breakdown of estimated expenses for first 4 months | Notes: - interim payments not to exceed 90% of funding approved and interim financial summary of expenditures from previous advance(s) required - final payment to be payable upon submission of final report - payment amount is based on amount of estimated cash flow - proponent must provide a monthly breakdown of estimated expenses for following 4 month period | | |

Departmental Funding Program Payment Schedule Regional Economic Strategic Industries Enterprise Trade Fund Community Development Fund (CDF) (ETF) **Development Fund Development Fund** (REDF) (SIDF) (Shared Between Bid And F&SC)

Advance: Applicants may request an advance up to 50% of the amount approved for funding

Interim: Payments are based on receipt of interim report; interim payments cannot exceed 90% of approved funding Holdback/Final: Holdback of 10% of approved funding amount until final report and been received and verified

Advance: Upon receipt of a request in writing, supported by a project cash flow from the project proponents, an advance payment of up to 50% of approved funding may be provided.

Interim: Project proponents may request interim payments upon written demonstration of work and third-party costs to date which together with advance payment total no more than 80% of approved funding

Holdback/Final: Holdback of 20% of approved funding amount until final

| Yukon Film Development Fund (YFDF) | Yukon Filmmakers Fund (YFF) | Yukon Film Location Incentive Fund (YFLIF) | Yukon Sound Recording Fund (YSRF) | Yukon Film Production Fund (YFPF) | Yukon Film Training Fund (YFTF) |
|--|--|---|--|---|--|
| accordance with schedule develor applicant and be of the applicant development ag exceed 75% of | oped with the ased on the terms s broadcast preement. Not to approved funding approved to be approved funding approximate fundin | Advance: none Interim/Final: reimbursement based on expenses incurred Letter based transfer agreement on file from Minister. | Advance: up to 50% of approved project funding Interim: an additional 25% of the approved funding if requested Holdback: remaining 25%-50% paid upon final report. | in accordance schedule deve applicant and terms of the a broadcast dev agreement. No 75% of approve Holdback/Fin | pplicant's velopment ot to exceed ved funding |

CONTRIBUTION/TRANSFER PAYMENT AGREEMENT REFERENCE GUIDE

For more detailed information about Transfer Payment Agreements please refer to Section 5.9 of the Financial Administration Manual (FAM)

| Approval & Signing Authorities | | | | | | | | | |
|---|------|---------|---------|-----------------------------|---|------------------|-----|----------|----------|
| Unit | Fund | Officer | Advisor | Senior Advisor | Manager | Unit Director | ADM | DM | Minister |
| General TPA | | | 0 | 20 CDF 25 MEDIA | 25 | 50 | 500 | No Limit | |
| Section 24 – (Front End Commitment Sheet) | | | | | Currently presented with DRAFT TPA for approval/Signature As per signing limits above | | | | |
| TPA Language Approval | | | | | Finance Branch should review all TPA's for language approval / no signing required | | | | |
| Section 23 (Signature on TPA) | | | | As per signing limits above | | | | | |

| | FINANCE REVIEW | REGIONAL ECONO | MIC DEVLEPMENT | BUSINESS AND INDUSRY | | |
|---|--|---|--|--|--|--|
| STEP | | COMMUNITY DEVELOPMENT FUND (CDF) | REGIONAL ECONOMIC DEVELOPMENT FUND (REDF) | STRATEGIC INDUSTRIES DEVELOPMENT FUND (SIDF) | ENTERPRISE TRADE FUND (ETF) (shared between BID and F&SC) | |
| Resume Approval n/a | | Up to 20K Minister of EcDev Over 20K Minister of EcDev & CS Based on Advisory committee recommendations | Up to 10K Director of Regional Economic Development 10K to 50K DM or ADM Based on Assessment Committee recommendations | Up to 25K Director of Business & Industry Development 25k to 100K ADM or DM Over 100K to 500K Minister of EcDEv, CS OR EMR Based on Advisory committee recommendations | Up to 10k Director of Business & Industry Development 10K to 50K DM or ADM Based on Assessment Committee recommendations | |
| Section 24 (Front End Commitment Sheet) TPA Language approval | Reviews all CA's with the exception of anything under 25K from BID | Up to 10K Advisor Up to 20K Manager Up to 25K Director Up to 50K ADM Up to 500k DM | Up to 10K Director of Regional Economic Development 10K to 50K DM or ADM | Up to 25K Director of Business & Industry Development 25k to 100K ADM or DM Over 100K to 500K Minister of EcDEv, CS OR EMR | Up to 10k Director of Business & Industry Development 10K to 50K DM or ADM | |
| Section 23 (TPA signature) | n/a | | | | | |

| | FINANCE REVIEW | MEDIA DEVELOPMENT | | | | | | |
|---|--|---|---|--|---|---|--|--|
| STEP | | YUKON FILM DEVELOPMENT FUND (YFDF) | YUKON FILMAKERS FUND (YFF) | YUKON FILM LOCATION INCENTIVE FUND (YFLIF) | YUKON SOUND RECORDING FUND (YSRF) | YUKON FILM PRODUCTION FUND (YFPF) | YUKON FILM TRAINING FUND (YFTF) | |
| Resume Approval | n/a | Development Manager Over 25K – ADM or Minister of Economic Development Monager Minister Econom Development (8k max) | | Up to 25K – Media | | Up to 25K – Media Development Manager Over 25K – ADM or Minister of Economic Development (500K max for program) | | |
| Section 24 (Front End Commitment Sheet) CA Language approval Section 23 (CA signature) | Review all CA's with the exception of anything under 25K | | Up to 8K – ADM or Minister of Economic Development (8k max for program) | Development Manager Over 25K – ADM or Minister of Economic Development | Up to 25K – Media Development Manager (5K max for program) | | Up to 25K – Media Development Manager (3K max for program) | |